

## **UNECE PPP Initiative and how Ukraine can benefit?**

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### **Overview**



- UNECE Mandate on PPP Capacity Building
- Overview of the UNECE PPP Initiative
  - UNECE PPP Centre of Excellence
  - PPP Toolkit
- Needs of Ukraine in PPP
- Conclusions





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- Across the ECE region, and the world, governments lack the resources to provide all of the infrastructure and services desired by their citizens.
- PPPs, by involving private sector finance and expertise, are a key tool for reducing this infrastructure and service deficit.
- Interest in PPPs spans both the developed and transition economies across the region.
- Successful implementation of PPPs, however, requires public sector capacity and supporting institutions.

### Overview of the UNECE PPP Initiative



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- The UNECE PPP Initiative is an official United Nations programme that is being led by the UNECE on behalf of all five United Nations Regional Economic Commissions, and in cooperation with the WB and ADB.
- The UNECE PPP Initiative assists governments in implementing bestpractice PPP policy and delivery strategies.
- UN is a non commercial body promoting PPPs for UN goals poverty alleviation, improving access and quality of public services, sustainable development etc.
- The aim of the initiatve is to globally improve the quality of life for citizens through the improved quality of and access to public utilities and services.
- It will rely upon the support of host public-sector organisations to finance the development and operation of its main components.

## **UNECE PPP Initiative: 2 pillars**



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#### 1. The UNECE PPP Toolkit

The Toolkit is composed of several parts that integrate PPP experience aridive best-practice material from a broad range of PPP sectors and regions, intended to be an easy-to-use system for PPP capacity development.

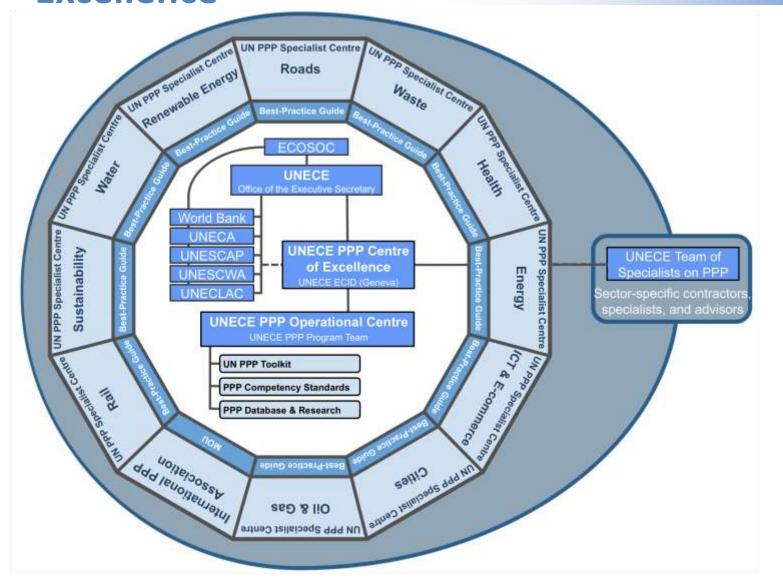
#### 2. The UNECE International PPP Centre of Excellence

- A 'hub' or coordinator for a global activity with a number of specialist/training centres located around the world and hosted by government agencies and institutions
- <u>Specialist centres</u> will be responsible for identifying and articulating best practice in specific sectors, such as in water, health, and roads, and for disseminating this information under the auspices of the UNECE.
- Regional training centres become a conduit for the UNECE training materials and best practices in PPP produced by the above -mentioned specialist centres.

## Structure of the UNECE PPP Centre of Excellence



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# **Current development of the UNECE PPP Initiative**



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# Several governments confirmed with the UNECE their intention to host various components of the UNECE PPP Centre of Excellence:

- UNECE PPP Specialist Centre on Roads: Qatar
- UNECE PPP Specialist Centre on Health: The Philippines
- UNECE PPP Specialist Centre on Prisons: Romania
- UNECE PPP Training Centre for CIS: Russian Federation (VEB)

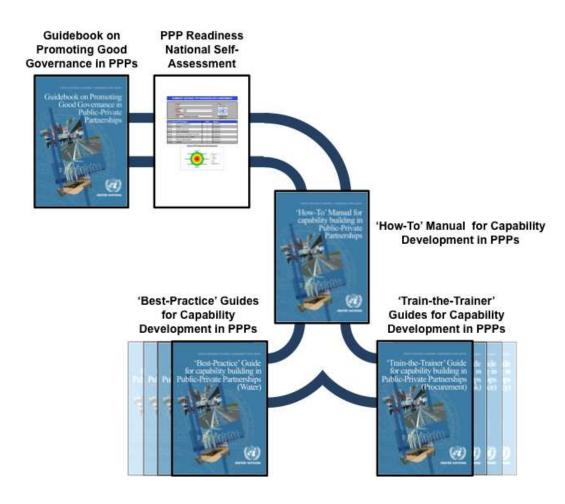
## Several governments expressed their interest in hosting various components of the UNECE PPP Centre of Excellence:

- UNECE PPP Specialist Centre on ICT: Azerbaijan
- UNECE PPP Specialist Centre on Schools: Germany

### Overview of the UNECE PPP Toolkit



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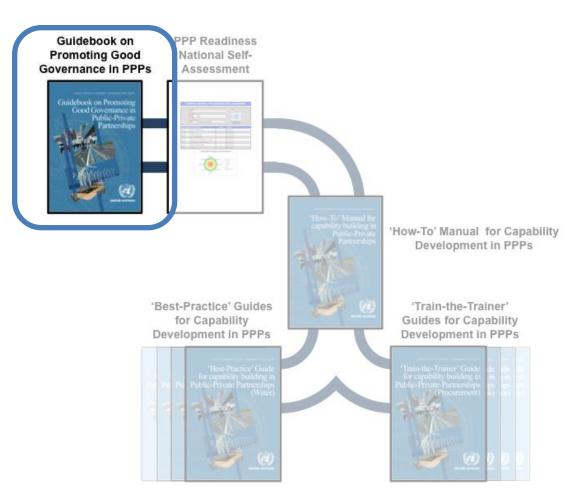


The UNECE PPP Toolkit is an integrated system of documents, designed to help governments develop their local PPP capabilities and markets...

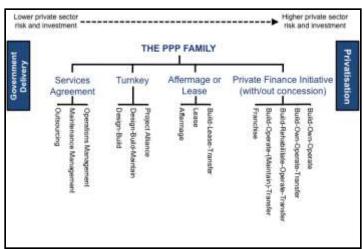
## **UN Guidebook on Good Governance** in PPPs



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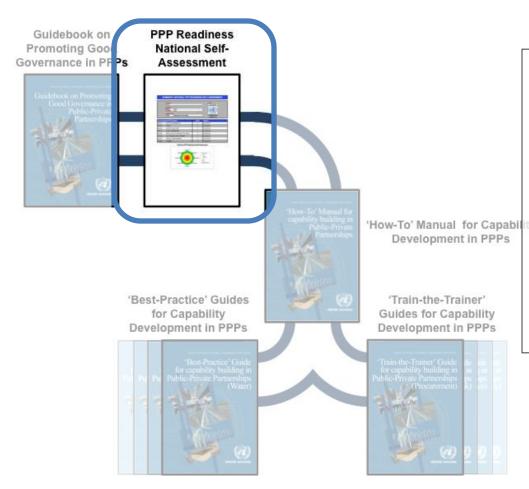
- identifies the full range of PPP strategies
- defines the role of public governance in PPPs
- defines principles of PPP good governance



### **PPP Readiness Assessment Tool**



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Provides countries with a comprehensive and easy-to-use tool to assess the national readiness to deliver PPP projects, as measured against the key areas of risk to PPP project delivery:

- Public Governance
- Policy
- Capability-Building
- Legal Framework
- Whole-of-Lifecycle Project Delivery
- Project Management
- Sustainability
- Finance

## 'How-To' Manual for PPP capability-development



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Provides detailed and chronological instructions on how to develop, operate, and continuously improve an effective and sustainable PPP capability within government.

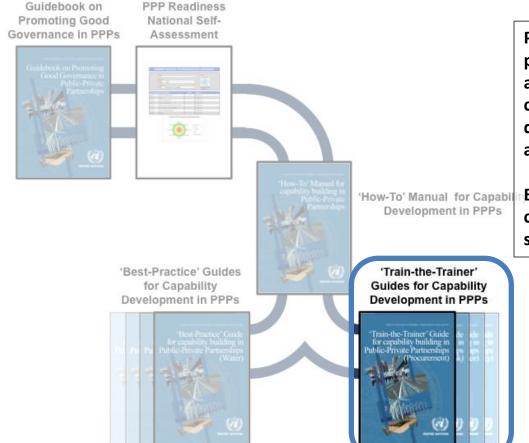
#### Areas of focus include:

- policy and application
- finance and risk allocation
- developing an effective PPP programme
- PPP whole-of-life project delivery
- pro-forma documentation and processes

# 'Train-the-Trainer' guides for PPP competences



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Provides countries with comprehensive training packages in the key PPP functional capability areas of PPP policy, finance, procurement, risk, contracts, and negotiation. These guides are designed to be quickly adapted, implemented, and taught by a country's local institutions.

Each guide will include full trainer directions, course notes, exercises, worked answers, case studies, and referenced papers.

## 'Best-Practice' Guides for PPP project delivery



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Provides countries with a global overview of the best practices, lessons learned, and key developments and innovations within a range of PPP sectors.

#### **Includes two parts:**

- an executive guide to PPP in the sector, with detailed global market and trend analysis
- a practitioners guide to PPP in the sector, with detailed case studies

Each Best-Practice Guide will be developed by a UNECE PPP Specialist Centre, which will coordinate sector-specific input and case studies from a broad range of governments, specialists, and contractors.

### **Needs of Ukraine**



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**Main challenge:** the public sector – municipal and national - in Ukraine does not have sufficient capacity and skills to adopt and implement PPP approach in its various sectors

The UNECE PPP Initiative can provide the solutions through its PPP Toolkit and dissemination of best practice guides through its partnering Training Centres (e.g. PPP Training Centre for CIS under the Financial University of the Russian Federation being established by VEB)

### **Needs of Ukraine contd...**



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The public sector – municipal and national - in Ukraine has to 'Ukrainize' international best practice and set it down in Ukrainian PPP guidance

Start with a few relatively simple pilot projects and 'learn by doing' and find the 'Ukrainian way' to do PPPs

Municipal authorities can start with local projects and a National agency, e.g. PPP Unit sets this out and standardizes procedures and contracts for all of Ukraine PPP Units

### **Developing a national PPP Action plan**



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Through the undertaking for Ukraine of a Readiness assessment in the following stages:

- Prepare the readiness assessment
- Consult with national and local authorities
- Present recommendations to senior policy makers
- Prepare an 'Action Plan for Delivering successful PPPs'
- Begin this as soon as possible

## 2 Accessing top level training in PPP using UNECE PPP toolkit.



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VEB Training Centre for CIS under the Financial University of the Russian Federation

Supplemented by PPP site visits and learning from operational projects in Russia and elsewhere

Visit eventually other UNECE Specialist Centres for training and guidance on specific PPP sectors such as health, schools, energy, water etc. (e.g. to be established in cooperation with national governments)

### Conclusion



- The UNECE PPP Initiative will strengthen governments' capacities to deliver more effective public services.
- It is a cost effective system for delivering technical assistance through regional training centres to countries like Ukraine getting started
- Adopting a 'Learning by doing ', practical and non theoretical approach
- Ukraine could find it useful to undertake in parallel a UNECE readiness assessment and training e.g. PPP training centre using UNECE best practice toolkit.

### Thank you for your attention!